

**** PUBLIC WORKS ****
Functional Area Summary by Agency

	2002 Actual	2003 Adopted* Budget	2003 Estimate	2004 Budget	Change from 2003 Adopted Budget	
					\$	%
* TOTAL PUBLIC WORKS *						
Expenditures (a)	\$25,407,392	\$26,305,234	\$23,513,374	\$23,013,426	(\$3,291,808)	-12.5%
Revenues (b)	\$18,151,147	\$18,247,349	\$15,373,205	\$14,974,866	(\$3,272,483)	-17.9%
Oper Income/(Loss) (a)	(\$286,178)	(\$257,311)	(\$165,217)	(\$223,193)	\$34,118	-13.3%
Tax Levy (c),(d)	\$7,383,995	\$8,072,027	\$8,223,258	\$8,086,820	\$14,793	0.2%

BREAKDOWN BY AGENCY

PUBLIC WORKS						
Expenditures	\$24,394,396	\$25,236,511	\$22,492,354	\$21,936,335	(\$3,300,176)	-13.1%
Revenues (b)	\$17,552,079	\$17,450,079	\$14,600,491	\$14,169,228	(\$3,280,851)	-18.8%
Oper Income/(Loss) (a)	\$127,750	\$14,142	\$83,089	\$48,260	\$34,118	241.3%
Tax Levy (c)	\$6,970,067	\$7,800,574	\$7,974,952	\$7,815,367	\$14,793	0.2%
AIRPORT DEVELOPMENT						
Expenditures	\$1,012,996	\$1,068,723	\$1,021,020	\$1,077,091	\$8,368	0.8%
Revenues (b)	\$599,068	\$797,270	\$772,714	\$805,638	\$8,368	1.0%
Oper Income/(Loss) (a)	(\$413,928)	(\$271,453)	(\$248,306)	(\$271,453)	\$0	0.0%
Tax Levy (a)(c)(d)	\$413,928	\$271,453	\$248,306	\$271,453	\$0	0.0%

* The 2003 Budget is restated to reflect \$225,000 tax levy and expenditure to the Waukesha County Historical Society originally budgeted in the Public Works – General Fund and transferred to Non-Departmental

a) Total expenditures and net operating income exclude capitalized fixed asset purchases and debt service principal repayment of Proprietary Funds to conform with financial accounting standards. Fixed assets purchases will be made out of operating revenues, and are included in the department's fixed asset request. Vehicle Replacement Fund total 2003 expenditures exclude capitalized fixed asset purchases of \$1,526,600 and total 2004 expenditures exclude capitalized fixed asset purchases of \$ 2,769,469.

b) Includes Airport Development fund balance appropriation of \$173,977 in 2003 and 2004; Central Fleet fund balance appropriation of \$101,083 in 2003 and 2004; and General Fund balance of \$159,000 in 2003 and \$80,000 in 2004.

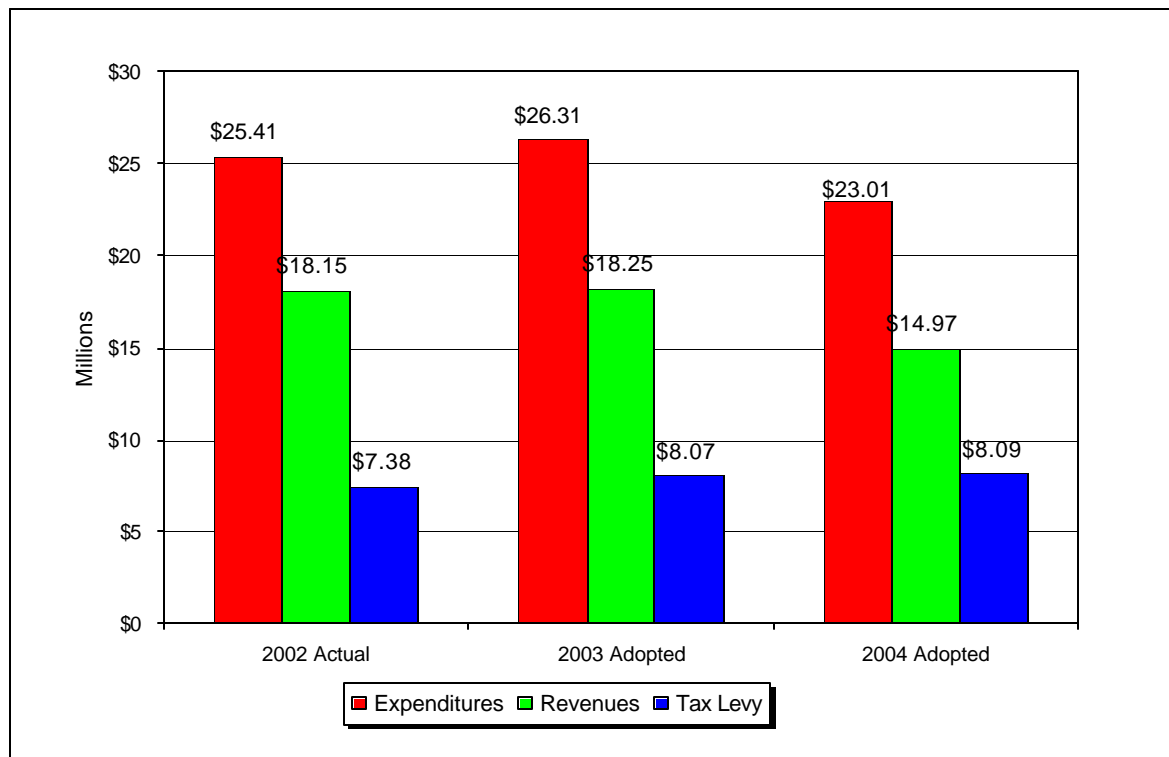
c) Tax levy amount is not determined by expenditures less revenues due to proprietary fund accounting.

d) Tax levy is provided to fund estimated operating loss and/or fixed asset purchases.

PUBLIC WORKS

Functional Area Budget Highlights

The Public Works Functional Area includes the Public Works Department and the Airport Development fund. The **Public Works** Department includes **General Fund** appropriations to provide architectural services, construction management and engineering for roadways and facilities, maintenance and housekeeping services, permit processing and traffic control. The **Public Safety** division created in 2003 to prepare for the transition to the Waukesha County Communication Center is not included but transferred to the Justice and Public Safety functional area. The Highway Operations Fund and the Transit Services Fund are combined in 2004 and renamed the **Transportation Fund**. It includes all maintenance and repair services on the County Trunk Highway System and also provides appropriations for maintenance and repair of State Trunk Highways within the County, under contract with the State. Also in the fund are transit service activities including commuter bus service to/from Milwaukee, plus limited intra-county bus service and program administration. A **Central Fleet Maintenance Fund** provides for maintenance and repairs of County-owned motorized equipment, and assists equipment users in making vehicle maintenance, repair and replacement decisions. The **Vehicle/Equipment Replacement Fund** was established to finance necessary and justified replacements of vehicles and major pieces of equipment. The **Airport Development Fund** maintains and operates, through a Fixed Based Operator contract, a reliever airport serving general aviation and business travel needs. Not included in this functional area are Public Works related capital projects, (Capital Projects, Section VII) and major equipment replacements, (End-User Technology Fund, in Non-Departmental Functional Area, Section VI).



The 2004 expenditure budget for this functional area totals \$23,013,426 after adjustments to exclude proprietary fund capitalized fixed asset items, a decrease of \$3,291,808 or 12.5% from the 2003 adopted budget. Budgeted revenues, including \$355,060 of fund balance appropriations, total \$14,974,866, a decrease of \$3,272,483 or 17.9% from the previous year's budget. The tax levy necessary to fund this functional area totals \$8,086,820, an increase of \$14,793 or 0.2% from the 2003 budget.

Significant program and funding changes from the 2003 budget include:

- Position changes in the Public Works Department include the abolishment of a 1.0 FTE Patrol Worker due to declining State reimbursement for maintenance on State roads with an estimated savings of \$57,735. Three additional positions, which were unfunded in the previous budget year are also abolished. They include 1.0 FTE Mass Transit Coordinator, 1.0 FTE Maintenance Mechanic II and 1.0 FTE Building Service Worker I. Overtime is reduced .84 FTE (\$45,000) over-all with reductions in building and highway maintenance activities. Extra help is increased .69 over-all with new expenditures for .92 FTE's (\$20,350) to maintain highway medians. One intern position in the engineering division is reduced.
- Energy costs are budgeted to increase almost \$75,000 in Public Works operations overall with the largest increase for electricity of \$65,000 including \$18,000 for the operation of additional traffic signals. Natural gas prices are expected to be relatively stable with the budget increase minimal but at a higher level than the 2002 actual experience.
- The building improvement maintenance plan totals \$703,750 which includes the use of \$80,000 of General Fund balance. This compares to \$697,600 in the 2003 budget with \$159,000 of fund balance.
- The **Transportation Fund** is created to streamline fund accounting by combining the Highway Fund and the Transit Service Fund.
- State and Federal **transit funding** for contracted services will no longer be budgeted but is received directly by the contracted program administrator. This includes expenditure and revenue reductions of almost \$2.6 million. County tax levy support is reduced \$50,000 in 2004 due to favorable contract bids, fare box increases and route adjustments. One new route is planned to begin in 2004 with Congestion Mitigation Air Quality (CMAQ) grant funding
- State General transportation aids do not increase in the 2004 operating budget. An accounting change in recording State reimbursements results in expenditure and revenue reductions of almost \$1.1 million for equipment reimbursements.
- Over-all expenditure constraint includes managerial decisions to absorb work in-house including bridge inspections and targeted equipment maintenance activities. Contract service increases have been reviewed more closely with targeted increases. Fewer equipment purchases and fewer supplies are budgeted.
- The **Central Fleet Maintenance** budget includes expenditures and revenues under 4%, which are reflected in most service rate increases charged to County Departments of 2.6 to 2.8%.
- The **Airport** operating budget includes an increase in expenditures under 1% reflecting limited increases in revenues due to the soft economy and reduced activity. There is no tax levy change for 2004.

**BUDGETED POSITIONS 2002-2004
SUMMARY BY AGENCY AND FUND**

PUBLIC WORKS						
<u>Agency</u>	<u>Fund</u>	<u>2002 Year End</u>	<u>2003 Adopted Budget</u>	<u>2003 Modified Budget</u>	<u>2004 Budget</u>	<u>03-04 Change</u>
PUBLIC WORKS	General	73.40	71.40	71.40	71.40	0.00
PUBLIC WORKS	Transportation	72.10	71.10	71.10	70.10	-1.00
PUBLIC WORKS	Central Fleet Maintenance	18.00	18.00	18.00	18.00	0.00
PUBLIC WORKS	Vehicle Replacement Fund	0.00	0.00	0.00	0.00	0.00
AIRPORT	Airport Development	3.00	3.00	3.00	3.00	0.00
	TOTAL REGULAR POSITIONS	166.50	163.50	163.50	162.50	-1.00
	TOTAL EXTRA HELP	2.15	2.15	2.15	2.84	0.69
	TOTAL OVERTIME	4.36	4.27	4.27	3.43	-0.84
	TOTAL BUDGETED POSITIONS	173.01	169.92	169.92	168.77	-1.15

2004 BUDGET ACTIONS:

General Fund

Decrease 0.23 FTE Extra Help
Decrease 0.43 FTE Overtime

Transportation Fund

Abolish 1.00 FTE Patrol Worker
Increase 0.92 FTE Extra Help
Decrease 0.40 FTE Overtime

Central Fleet Fund

Decrease 0.01 FTE Overtime

2003 CURRENT YEAR ACTIONS:

NONE